



Interim Results to 31 January 2015

Delivering on the strategy

Summary

- Organic Growth of 10%: maintained well above market
- Data Products & Services grew by 15%; now represents 33% of total (2014: 29%)
- Expansion of product suite: new YouGov Profiles product launched as planned
- New markets – Asia Pacific and France – continue to grow well
- Dividend paid in December 2014: up 33%
- Group Chief Operating Officer appointed: to manage global scaling of the business
- Trading in line with expectations

Financial Update

Alan Newman - CFO



Financial Highlights

	6 months to 31 Jan 2015 £m	6 months to 31 Jan 2014 £m	% Change
Revenue	36.2	32.6	11%
Adjusted Operating Profit*	3.3	2.9	16%
Adjusted Profit before Tax	3.5	3.0	17%
Adjusted Earnings per Share	2.6p	2.4p	9%
Dividend per Share (paid in December)	0.8p	0.6p	33%

**Adjusted operating profit is defined as Group operating profit before amortisation of intangibles and exceptional items. Adjusted profit before tax and earnings per share are calculated based on the adjusted operating profit.*

Group Income Statement

- Revenue growth of £3.6m
- Operating Margin increased from 8.8% to 9.2%
- Gross Profit Margin increased from 75.5% to 76%
- Adjusted Operating Profit up 16%
- Adjusted EPS increased by 9%

	6 months to 31 Jan 2015 £m	6 months to 31 Jan 2014 £m
Group Revenue	36.2	32.6
Cost of Sales	(8.7)	(8.0)
Gross Profit	27.5	24.6
Gross Margin %	76%	75.5%
Operating Expenses	(24.2)	(21.7)
Group Operating Profit	3.3	2.9
Operating margin %	9.2%	8.8%
Adjusted EPS	2.6p	2.4p

Balance Sheet

- Receivable days up to 79 days from 72 days
- Creditor days increased to 34 days from 28 days
- Deferred consideration outstanding for acquisitions: £0.7m (2014: £1.2m)

	31 Jan 2015 £m	31 Jan 2014 £m
<u>Assets</u>		
Goodwill	37.5	38.2
Other intangible assets	10.7	9.6
Other non-current assets	6.2	5.2
	54.4	53.0
<u>Current Assets</u>		
Trade and other receivables	27.4	20.3
Cash	3.8	6.2
	31.2	26.5
<u>Liabilities</u>		
Trade and other payables	18.6	15.4
Provisions	3.4	2.7
Deferred consideration	0.3	0.3
Borrowings	0.2	0.1
	22.5	18.5
<u>Net Current Assets</u>	8.7	8.0
<u>Non-Current Liabilities</u>		
Provisions and payables	0.8	0.8
Deferred consideration	0.4	0.9
Deferred taxation	1.8	2.0
Total Non-Current Liabilities	3.0	3.7
<u>Net Assets</u>	60.1	57.3

Cash Flow

- Cash flow generated from operations of £0.3m
- Investing activities of £2.8m includes £2.3m on technology development and panel
- Dividend paid: £0.8m
- Net cash outflow of £3.8m
- Cash balance of £3.7m at 31 January

	6 months to 31 Jan 2015 £m	6 months to 31 Jan 2014 £m
Cash flows from operating activities		
Reported operating profit/(loss)	0.1	(0.1)
Non cash movements	3.6	2.8
Net working capital movement	(3.4)	0.8
Cash generated from operations	0.3	3.5
Interest and tax	(0.5)	(0.1)
Net cash generated from operating activities	(0.2)	3.4
Net cash used in investing activities	(2.8)	(3.1)
Dividend paid	(0.8)	(0.6)
Issue of share capital	-	0.1
Net decrease in cash	(3.8)	(0.2)
Cash balance at beginning of year	7.2	6.7
Exchange gain on cash and cash equivalent	0.3	(0.4)
Cash balance at end of year	3.7	6.1

Segmental Analysis by Global Product and Service

6 months to 31 Jan 2015	Revenue £m	Revenue Growth %	Operating Profit £m	Operating Margin %
Data Products (incl. BrandIndex)	5.3	15%	1.0	19%
Data Services (incl. Omnibus)	6.6	15%	1.9	29%
Total Data Products & Services	11.9	15%	2.9	25%
Custom Research	24.3	9%	2.5	10%
Central Costs	-	-	(2.1)	-
Group	36.2	11%	3.3	9%

Segmental Analysis by Geography - Revenue

	6 months to 31 Jan 2015 Revenue £m	6 months to 31 Jan 2014 Revenue £m	Change %
USA	13.3	10.4	28%
UK	9.9	9.3	6%
Middle East	5.0	5.2	(3%)
Germany	4.3	4.1	6%
Nordic	3.8	4.1	(7%)
France	0.5	0.3	59%
Asia Pacific	0.5	-	-
Corporate & Consol. Adjs.	(1.1)	(0.8)	(38%)
Group	36.2	32.6	11%

Segmental Analysis by Geography – Operating Profit

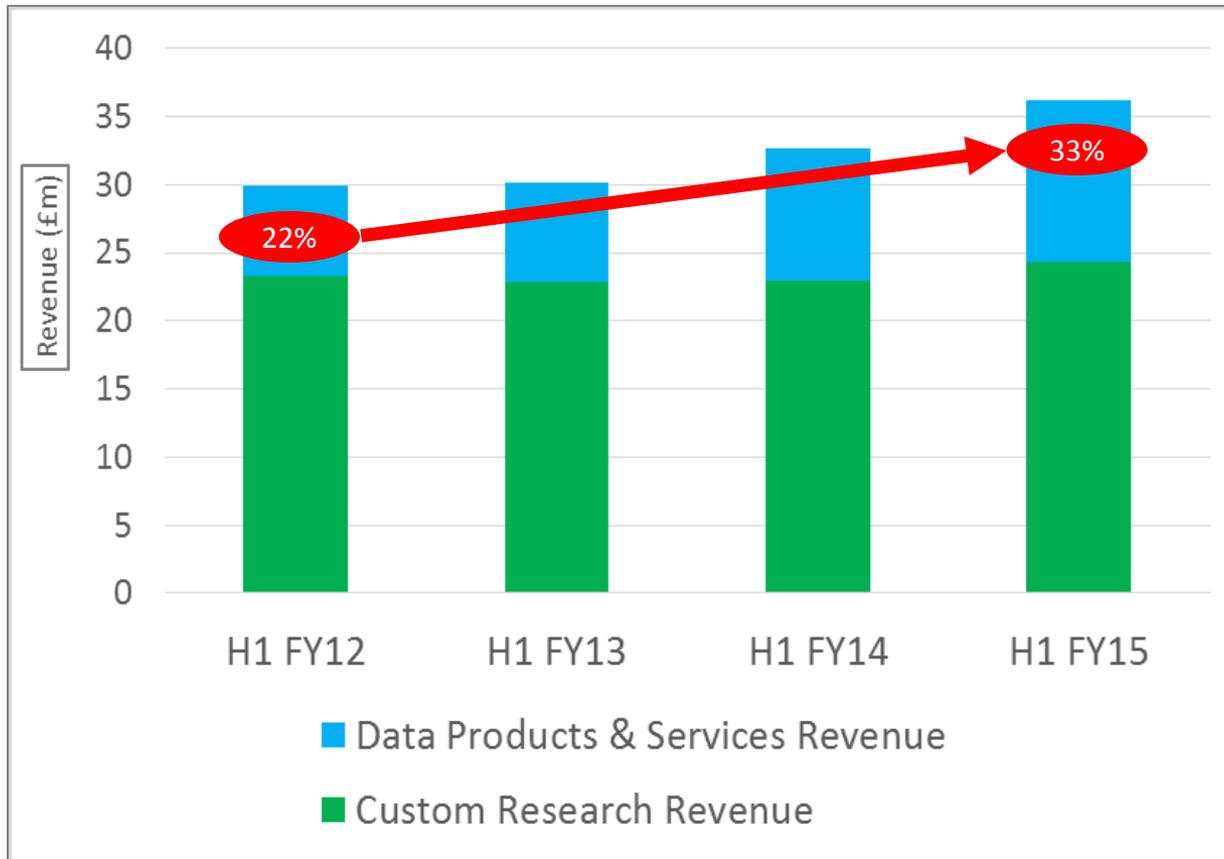
	6 months to 31 Jan 2015 Operating Profit £m	6 months to 31 Jan 2015 Margin %	6 months to 31 Jan 2014 Operating Profit £m	6 months to 31 Jan 2014 Margin %
USA	3.1	23%	1.6	15%
UK	1.4	14%	1.9	20%
Middle East	0.6	12%	1.2	24%
Germany	0.3	6%	0.1	2%
Nordic	0.4	10%	0.3	8%
France	0.0	1%	(0.1)	-
Asia Pacific	(0.3)	-	-	-
Corporate & Consol. Adjs.	(2.2)	-	(2.1)	-
Group	3.3	9%	2.9	9%

Operational Update

Stephan Shakespeare - CEO



Continued growth in Data Products & Services



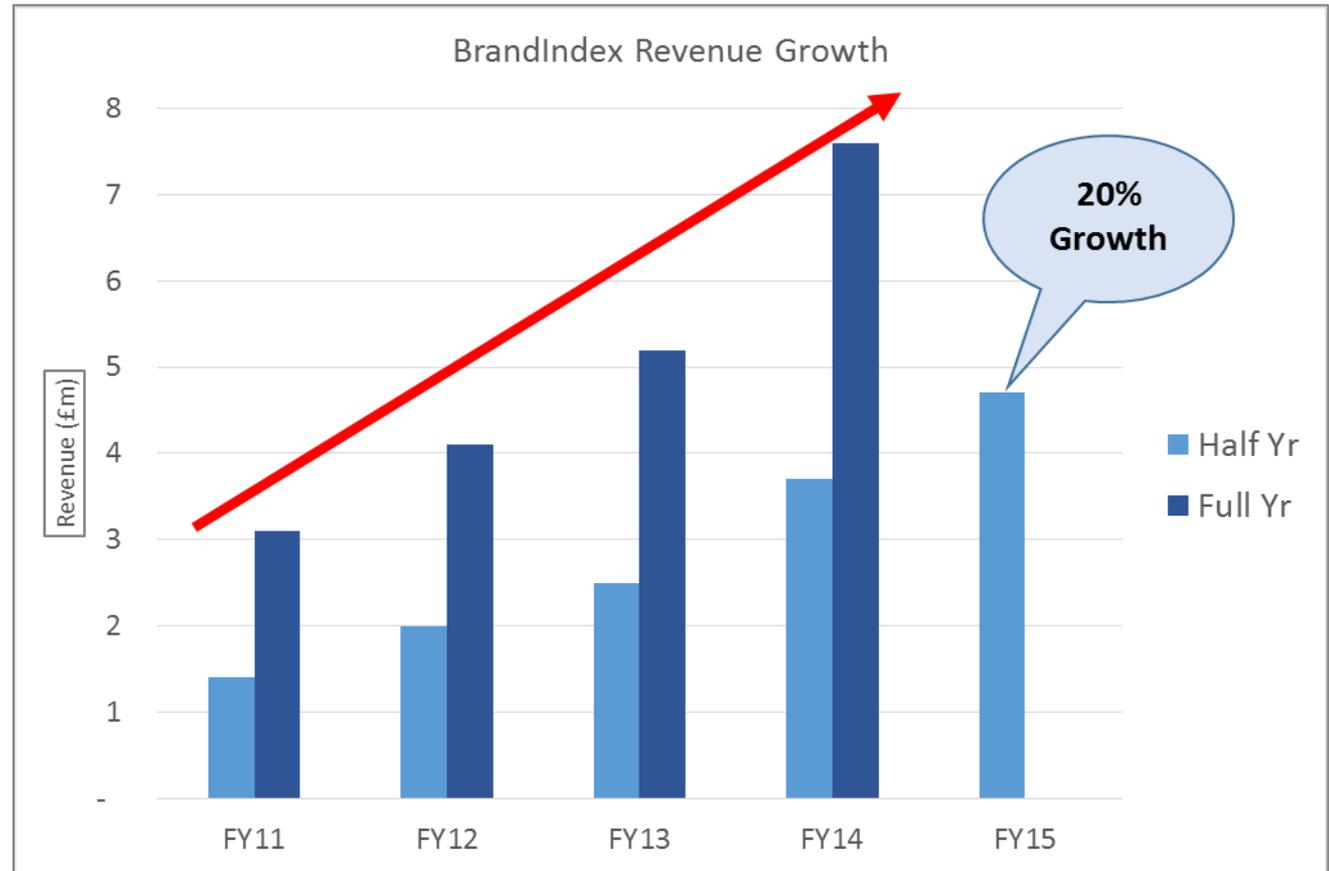
Our goal is to bring the proportion of revenue from Data Products & Services closer to parity with Custom Research

- Global BrandIndex revenue up 20%
- Global Omnibus revenue up 15%

	H1 FY14 £m	H1 FY15 £m
Data Products & Services Revenue	22.1	24.3
Custom Research Revenue	10.5	11.9

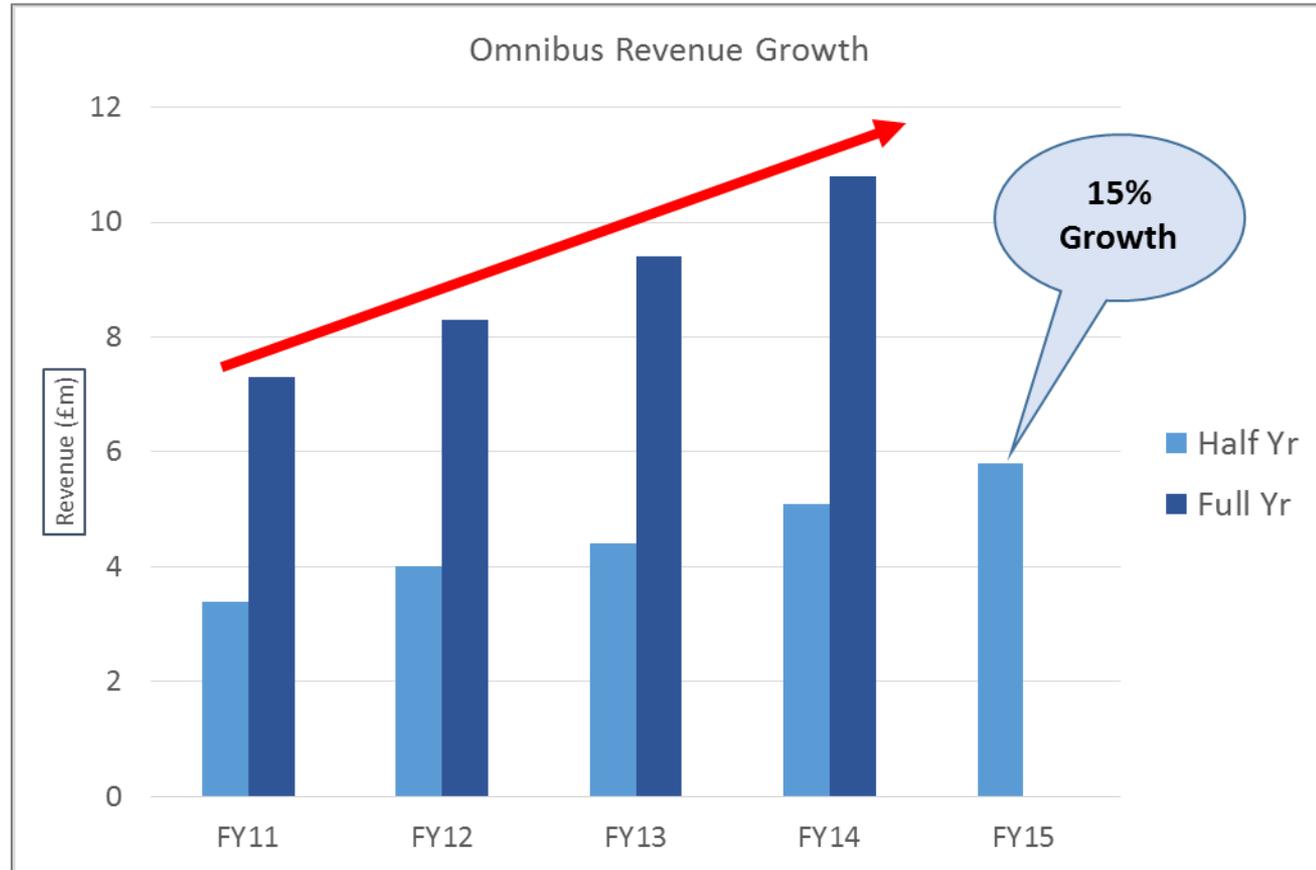
YouGov BrandIndex®

- Our flagship brand intelligence service
- Subscribers can monitor their brand, competitor brands and entire sectors, all in real-time
- Coverage grown to 20 countries
- Some 250+ subscribers worldwide

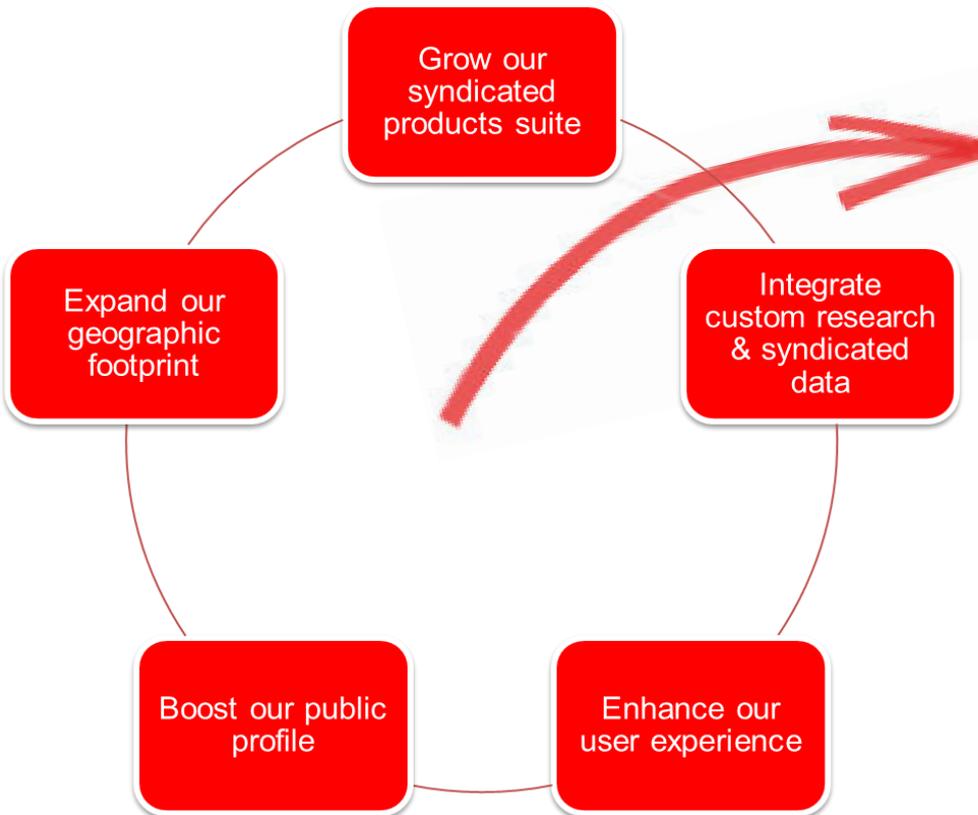


YouGov Omnibus®

- Streamlined, highly-efficient production model
- Market leader in UK
- Now operating in UK, US, France, Germany, Nordic, Middle East and Asia Pacific
- 900+ clients worldwide



Our strategy is validated by our above-industry growth



Our offering is differentiated and compelling and at the heart of the marketing work-flow.

The most up-to-date, relevant and connected data on the fast-changing consumer in a fast-changing digital environment. The technology to make it work. And the expertise to make it useful.

YouGov



Checked in at

How we see our panellists...

Favourite topics...

- Celebrities
- Fashion
- Weddings

Long dwell time on Good House 'Biscuit Week' article



John Mayer a current favourite



Ecommerce

Products purchased on Amazon...

- DSLR camera
- Roman costume
- Grease on DVD

Regularly shops at



And orders an online shop every 3 weeks for a Saturday morning



Facebook

Magazines 'liked'...
Company
Full House
Good House
Beautiful OK!

Heavily used #24LAD hash tag on Twitter



Heavily exposed to HSBC online banners



Websites

Most visited news sites...

- dailymail.co.uk
- theguardian.com
- telegraph.co.uk
- mirror.co.uk

Searches Groupon and Wowcher for 'spa break' deals...



Visits eBay daily Addicted



Female

33 Years Old

Earns £40,000 to £44,999 per year

Lives in Oxford



Personality

Describes self as...

- Easy-going
- Dependable
- Compassionate
- Funny

A 360° View of 'Polly'



Owns an iPhone on EE

'Pins' this on Pinterest



Twitter

Top journalists followed...

- @CaitlinMoran
- @gracedent
- @GilesCoren
- @DAaronovitch



Mobile

Top entertainment apps ...

- YouTube
- Google Music
- BBC iPlayer
- SoundCloud
- Netflix

Visits Vevo daily on YouTube during the day



Brands

Positive impression of...

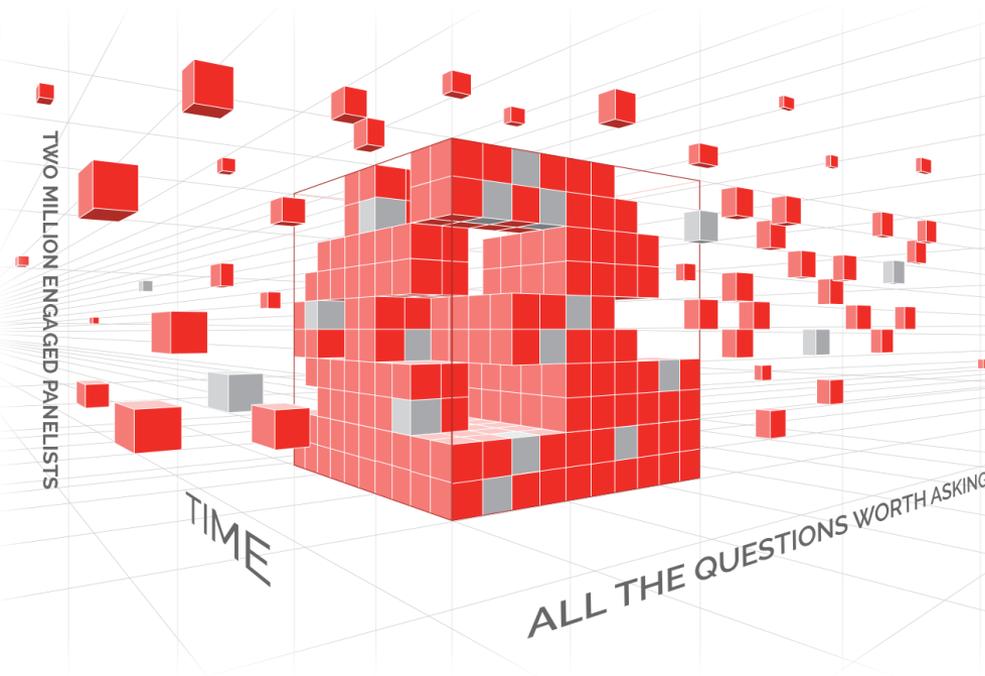
- Heinz
- Cadbury
- Boots
- Dyson
- Walkers

Searched online for 'holidays to Greece and Turkey'



The YouGov Cube

Driving all our research, both custom and syndicated, from one huge data set: The Cube



- **Single-source** - Derived from engaged panellists freely sharing their 360° profiling data
- **Unified** - Designed with all questions standardised for connected data
- **Universal** - All our products and services gain value from the Cube, and add value to the Cube
- **High-scope** – 120,000 variables covering in-depth consumer social and media preferences/attitudes/behaviours
- **Real-time** - The Cube is being updated daily with new data
- **Multi-use** - The same data drives our syndicated products and custom methodologies
- **Client-crunchable** – Clients can access, process and analyse data on the most advanced statistical platform, Crunch
- **Unique to YouGov** - This can only be operationalised by an engaged panel sharing freely through our technology & statistical tools

The fast-changing consumer in a fast-changing digital environment

Our new media planning tool: YouGov Profiles

YouGov Profiles  Fans of Arsenal F.C. 🔍

Now Showing: What differentiates Fans of Arsenal F.C. from their comparison set | Sample size: 1887

- DEMOGRAPHICS
- LIFESTYLE
- PERSONALITY
- BRANDS
- ENTERTAINMENT
- ONLINE
- MEDIA
- 

FAQS
- TAKE PART

DEMOGRAPHICS

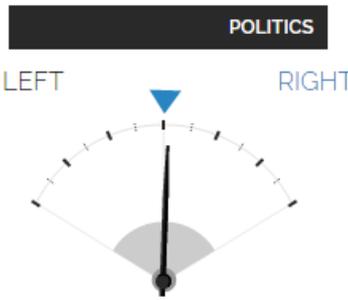
- GENDER: FEMALE +
- AGED: 18-24 +
- SOCIAL GRADE: ABC1 +

TOP REGIONS +

- LONDON
- SOUTH COAST
- EAST ANGLIA

POLITICS

LEFT RIGHT



TYPICAL PROFESSIONS +

- REAL ESTATE AND PROPERTY
- SPORTS INDUSTRY
- BUSINESS

MONTHLY SPARE £ +

- £1000 OR MORE







The Profiler App uses index scores (z-scores) which highlight differentiating characteristics in like groups. It shows what is “quintessential” (what is particularly true of someone who likes that brand compared with the relevant average person) rather than what is “typical” or “average”.

Our new media planning tool: YouGov Profiles

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DEMOGRAPHICS

LIFESTYLE

PERSONALITY

BRANDS

ENTERTAINMENT

ONLINE

MEDIA

  **FAQS**

TAKE PART

CUSTOMER OF... +

- LONDON UNDERGROUND
- UEFA CHAMPIONS LEAGUE
- FIRST CAPITAL CONNECT
- THAMES WATER
- WAITROSE
- GATWICK AIRPORT
- ENGLISH PREMIER LEAGUE
- NIKE
- STANSTED AIRPORT
- AMERICAN EXPRESS

SHOPS AT +

Waitrose



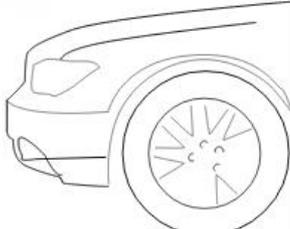
CLOTHING BRANDS

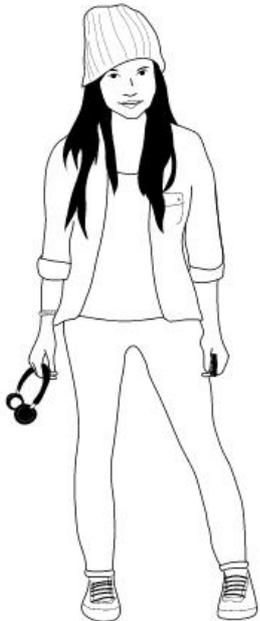
- GAP
- JOHN LEWIS
- ANN SUMMERS

BANK




MOST LIKELY CAR



The Profiler App uses index scores (z-scores) which highlight differentiating characteristics in like groups. It shows what is “quintessential” (what is particularly true of someone who likes that brand compared with the relevant average person) rather than what is “typical” or “average”.

What is YouGov Profiles?

YouGov Profiles is our segmentation and media planning product for agencies and brands. It is powered by the YouGov Cube: our connected data vault which holds over 120,000 data points, collected from over 200,000 UK YouGov panellists.



Demographics and Lifestyle

- Segment on a wider number of categories including general demographic makeup, economic situation, occupation, category specific usage and behaviour, interests, hobbies, favourite celebrities, top music artists



Brand Usage and Perceptions

- Understand brand usage and perception for 1,100 brands (across 40 sectors) on the following core brand funnel metrics: buzz, attention, quality, value, customer satisfaction, reputation, impression, recommendation, brand awareness, word of mouth, purchase intent, purchase consideration and advert comms awareness



Media Consumption

- Analyse consumption of ATL media including TV viewership at a programme level (4000+ titles, across 150 genres, over 20 channels), radio listenership (40+ commercial stations), and print readership (30+ newspaper titles, 80+ magazine titles)



Attitudes and Opinions

- Measure attitudinal and opinion data from a variety of topics around the values beliefs that drive consumer behaviour



Online and Mobile Behaviour

- Identify actual (passively tracked) online and application usage, from desktops, laptops, smartphones and tablets from a bank of 60,000+ websites and 20,000+ mobile applications



Social Media Engagement

- Review social media engagement including Facebook pages liked (1,000,000+) and Twitter accounts (80,000+) followed

YouGov

Identify a target audience...

YouGovProfiles Home Surveys Admin Support

Profiles data file Configure Download Analysis Stats App

Chart Configuration

DATA SETTINGS

- Target Group** (highlighted)
- Control Group
- Datapoints
- Output

Build your target group or select a previously created one from the Saved Filters

Custom Group

Filter Builder **Saved Filters**

Brand usage & perceptions is equal to

Food & Drink
Carbonated Drinks
Current Customer: Coca-Cola Yes

Add a filter condition

Add a filter condition

Save

Cancel Apply

5,247 current customers of Coca Cola identified in YouGov Profiles

Choose your data points...



Mobile Brand Own

1. Samsung
2. HTC
3. Apple
4. Sony
5. LG

Which mobile devices are Coca-Cola customers more likely to own compared to the average person in the UK?

Category	Variable	Answer	zscore	Index	Target group %	Target group base	Control group %	Control group base	Diff
Consumer / Devices	Mobile phone brand	Samsung	5.19	113	31%	4829	28%	131368	3.51
Consumer / Devices	Mobile phone brand	HTC	3.69	125	7%	4829	5%	131368	1.32
Consumer / Devices	Mobile phone brand	Apple	2.48	106	29%	4829	27%	131368	1.64
Consumer / Devices	Mobile phone brand	Sony	1.57	111	5%	4829	5%	131368	0.48
Consumer / Devices	Mobile phone brand	LG	1.10	112	2%	4829	2%	131368	0.20
Consumer / Devices	Mobile phone brand	Google Nexus	0.67	109	1%	4829	1%	131368	0.08
Consumer / Devices	Mobile phone brand	Motorola	0.65	106	2%	4829	2%	131368	0.13
Consumer / Devices	Mobile phone brand	INQ	0.33	0	0%	4829	0%	131368	-0.01
Consumer / Devices	Mobile phone brand	Operator-branded	-0.75	82	0%	4829	1%	131368	-0.09
Consumer / Devices	Mobile phone brand	Sony Ericsson	-0.94	89	1%	4829	2%	131368	-0.18
Consumer / Devices	Mobile phone brand	ZTE	-1.41	58	0%	4829	0%	131368	-0.10
Consumer / Devices	Mobile phone brand	BlackBerry	-2.38	81	2%	4829	3%	131368	-0.55
Consumer / Devices	Mobile phone brand	Huawei	-3.27	56	0%	4829	1%	131368	-0.35
Consumer / Devices	Mobile phone brand	Don't know	-3.60	57	1%	4829	1%	131368	-0.43

Showing 1 to 15 of 17 entries

Present your insight...



'Well-known brands are usually better than shop's own brands'
'I do have favourite brands, but if a different brand is on offer I'll buy that instead'

What are the key differentiators of Coca-Cola Customers compared to the UK population?

Coca-Cola Case Study: Using the Cube to measure campaign effectiveness



Share a
Coke. with...



YouGov[®]
What the world thinks



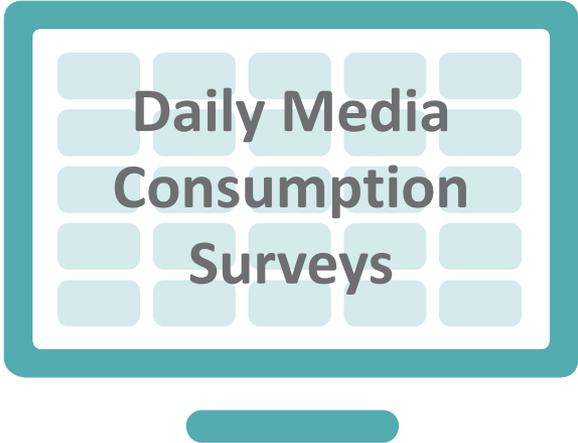
Campaign

Effectiveness

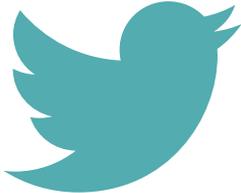
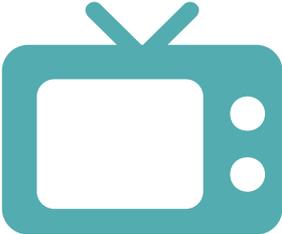


online focus groups

Actual Exposure



Monitoring views
>900 Brands
15 Metrics

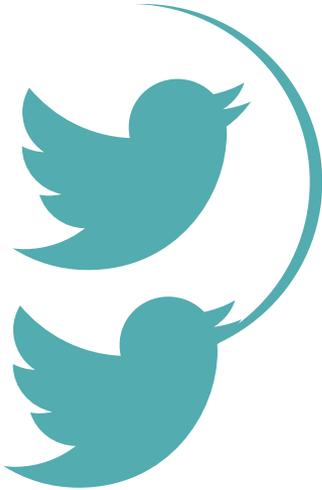


The Groups

1

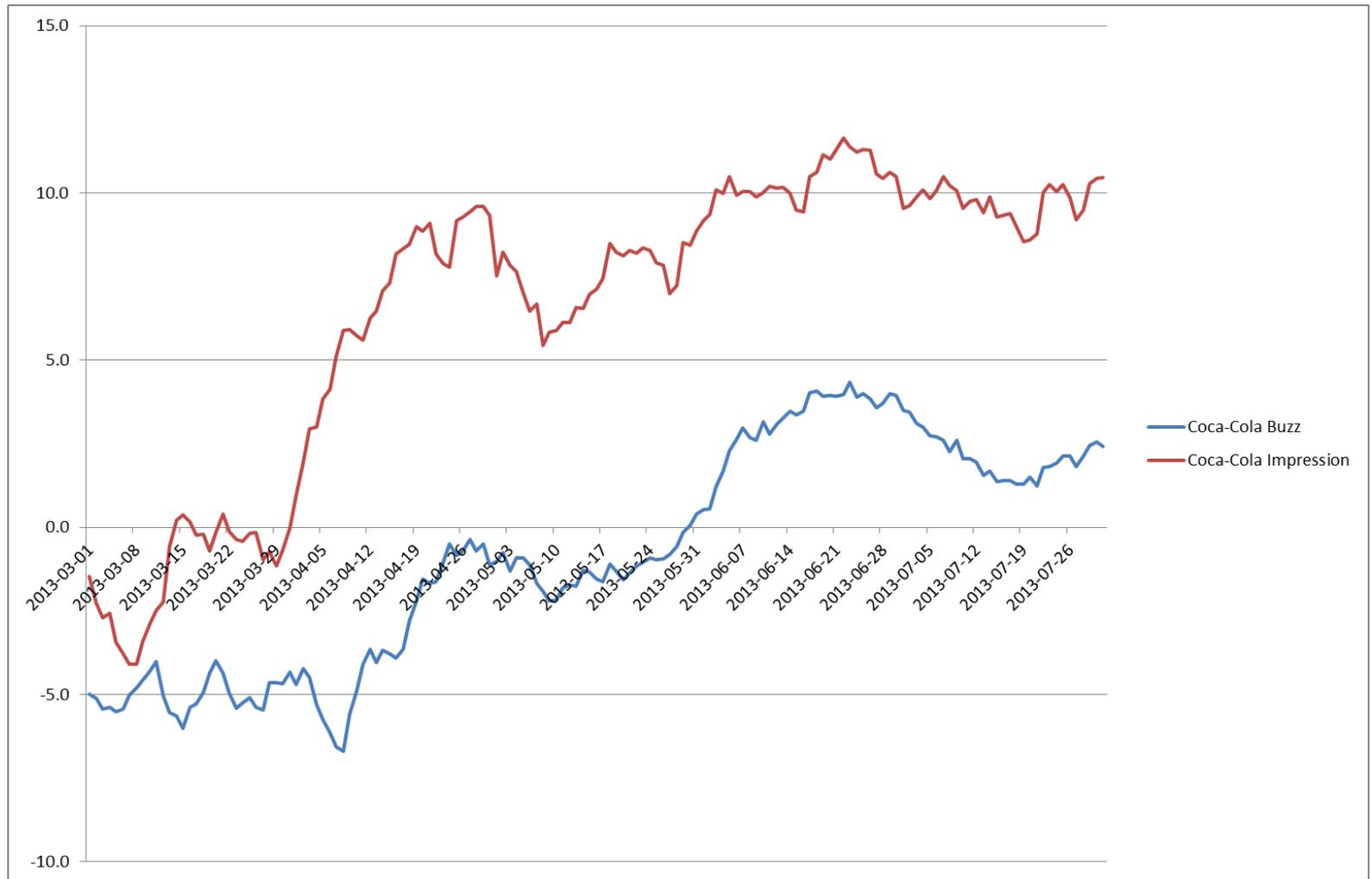


2



3



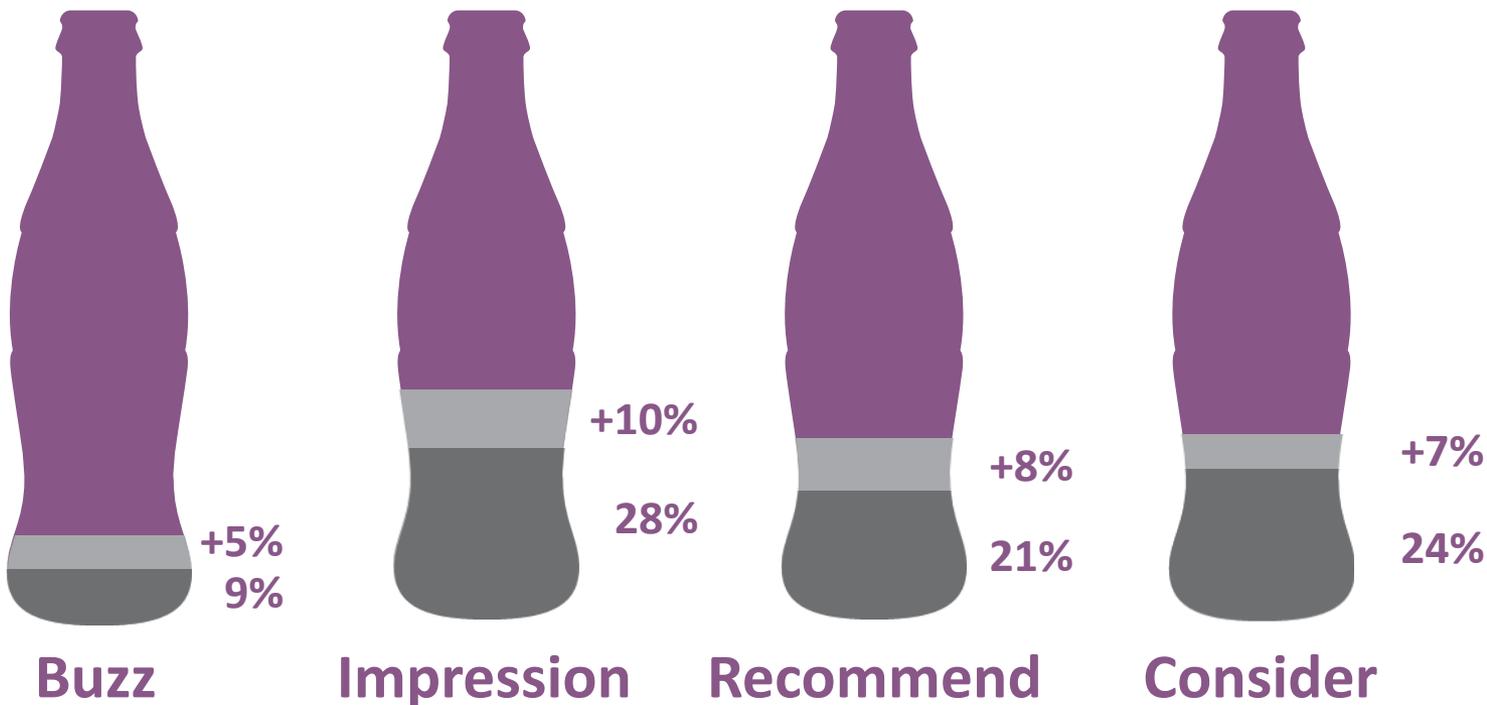


The Impact over time – Coca-Cola on BrandIndex

● TV Exposed



● Nat-Rep



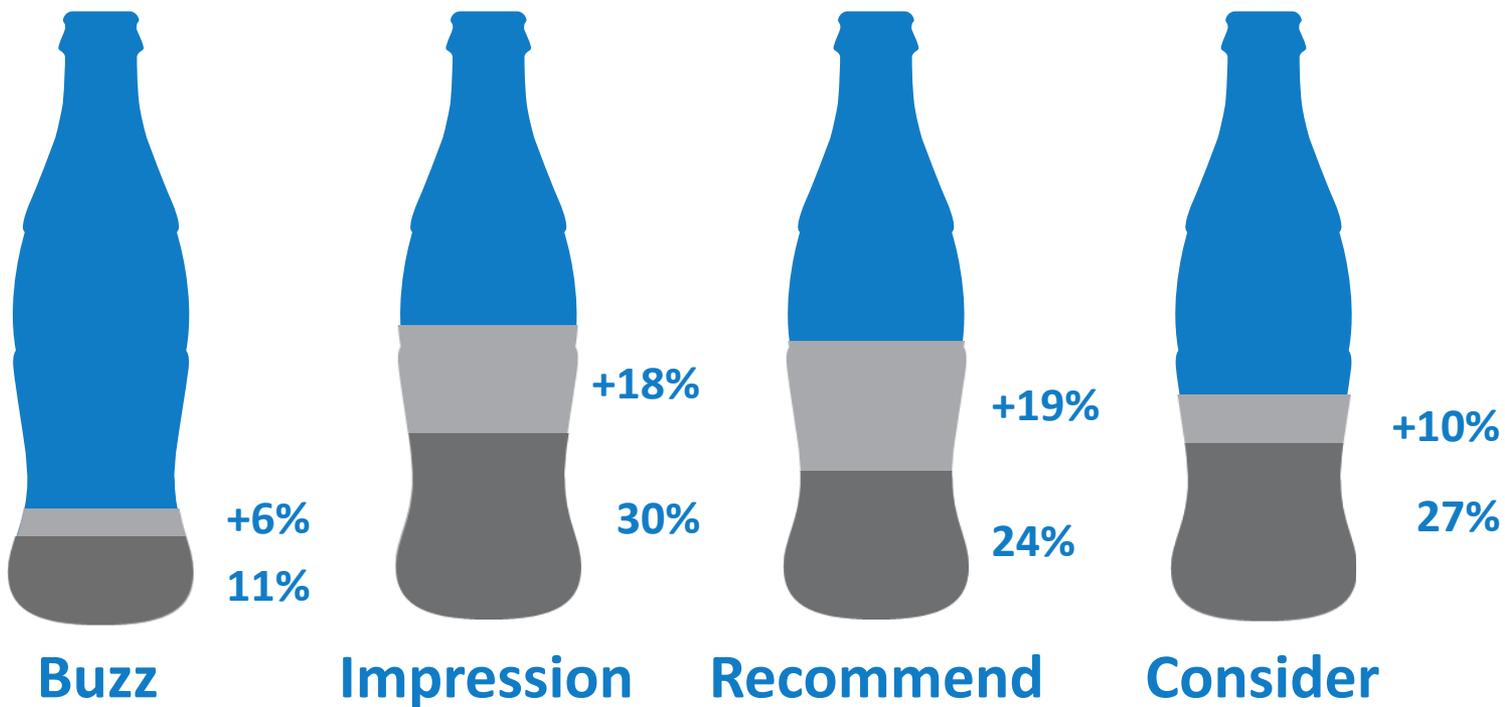
- Twitter Exposed
- Twitter Population



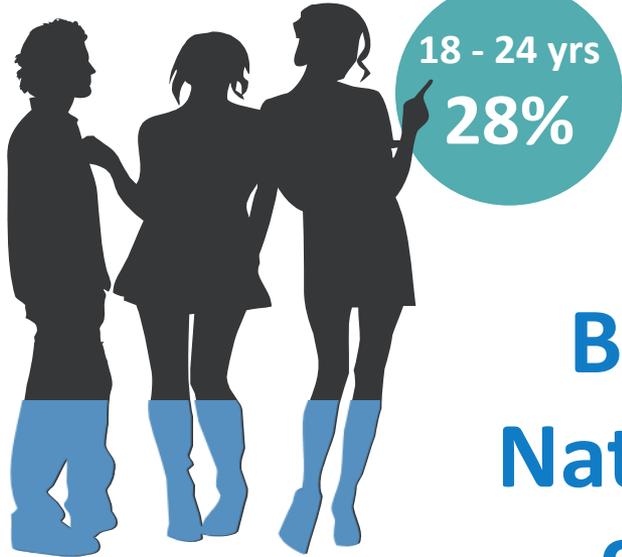
#shareacoke



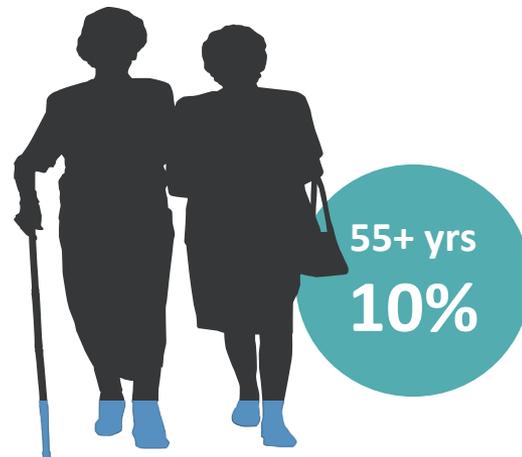
- Facebook Exposed
- Facebook Population



Exposed



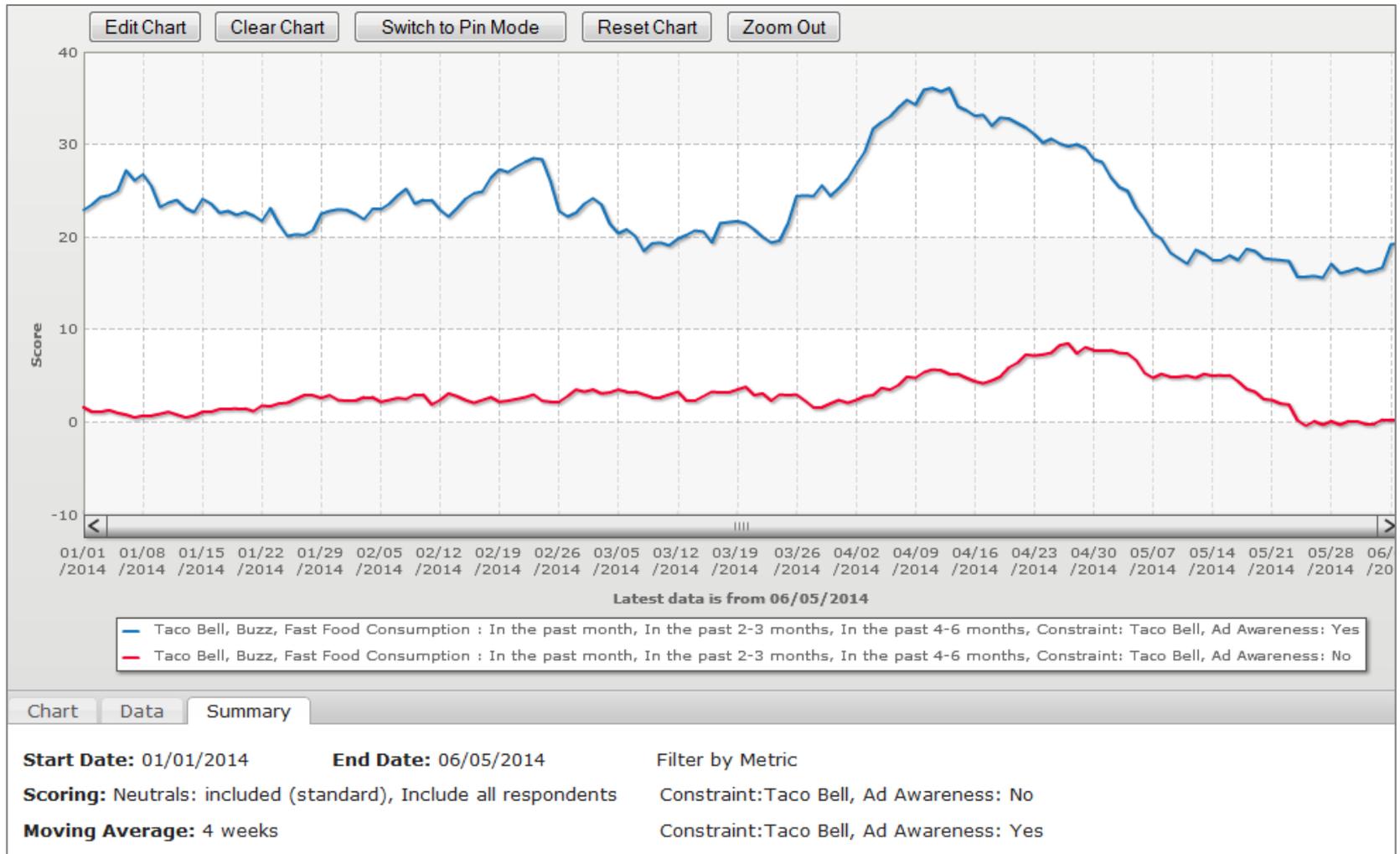
Buzz
Nat-Rep
9%



Delivering our strategy



BrandIndex 6.2



Buzz among consumers aware of Taco Bell advertising spiked during April 2014. There was also a small lift for those unaware of Taco Bell advertising.

Cube data can be accessed in different formats

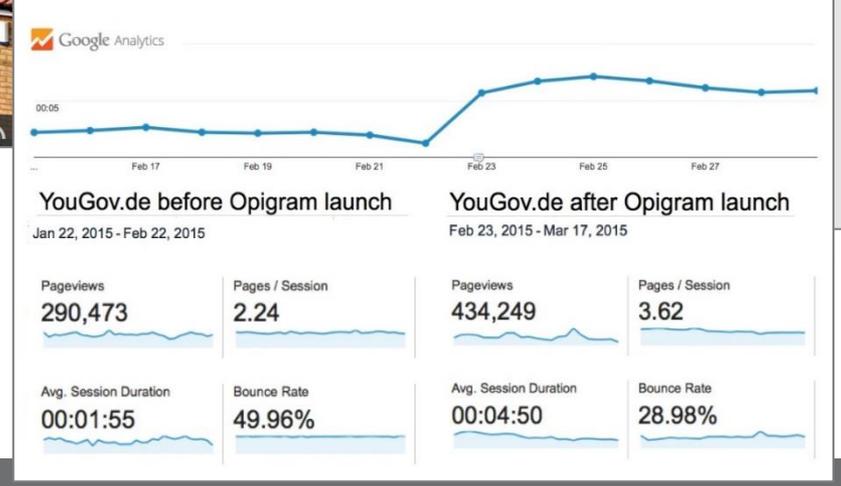
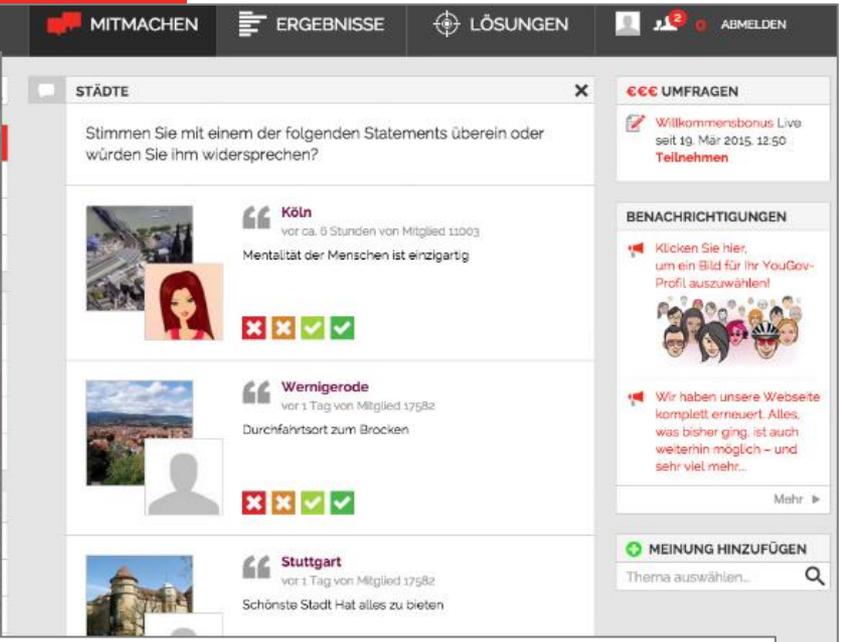
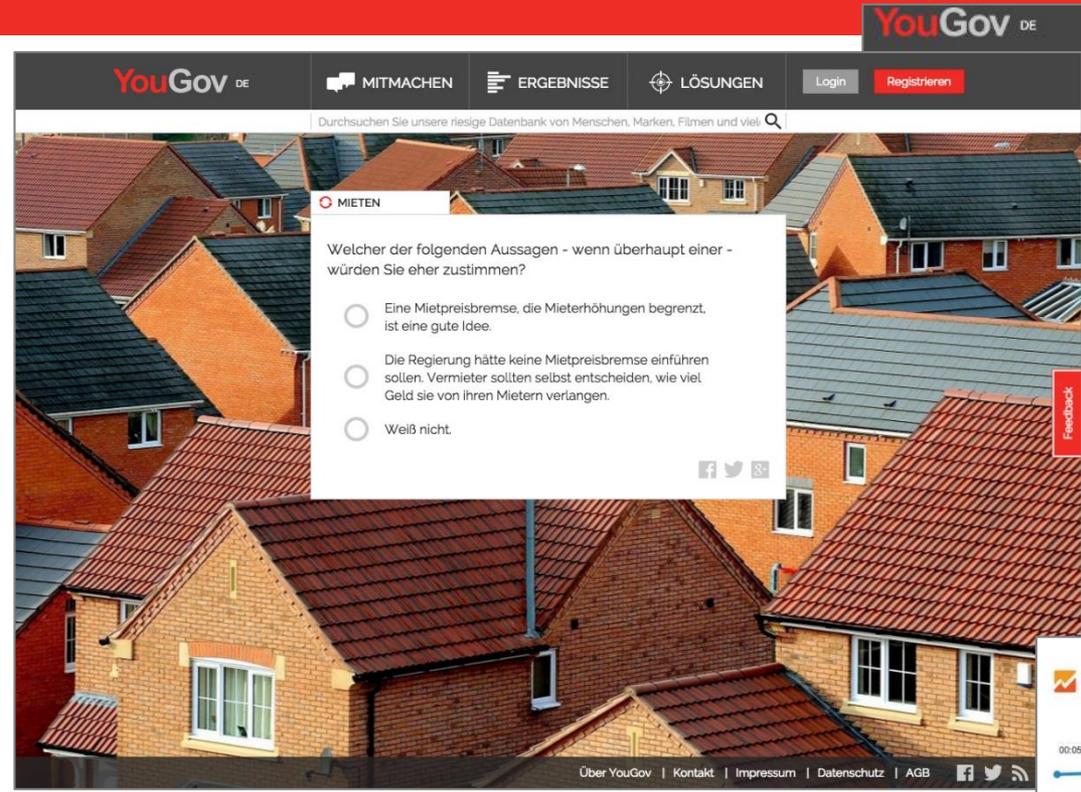
The Marketer's Workflow

PLAN → TRACK → REACT



Providing value in the daily workflow of every marketer

The Website



Since January 2013:

- The number of visitors to our UK and US websites increased by 78%
- the number of freely shared data points grew by 539%
- The net promoter score for website visitors improved by 61%

Our new website has hugely increased eye-balls and free sharing of data

General Election

YouGov UK
TAKE PART
SEE RESULTS
FIND SOLUTIONS
Login + Join

LATEST HEADLINES:

SEAT PROJECTION

Updated: Mar 19, 2015

Outcome: HUNG PARLIAMENT

CONSERVATIVES	282
<div style="width: 25%; height: 10px; background: linear-gradient(to right, #0056b3, #ccc);"></div>	
GREEN PARTY	20
<div style="width: 5%; height: 10px; background: linear-gradient(to right, #28a745, #ccc);"></div>	
LIBERAL DEMOCRATS	44
<div style="width: 10%; height: 10px; background: linear-gradient(to right, #ffc107, #ccc);"></div>	
UKIP	15
<div style="width: 8%; height: 10px; background: linear-gradient(to right, #6f42c1, #ccc);"></div>	
LABOUR	283
<div style="width: 25%; height: 10px; background: linear-gradient(to right, #c00000, #ccc);"></div>	
OTHER	22
<div style="width: 5%; height: 10px; background: linear-gradient(to right, #6c757d, #ccc);"></div>	

What is this ?

Live View
Election View

Search for your constituency

VOTE SHARE

Updated: Mar 19, 2015

Snapshot
Change over time

■ Conservatives

■ Green Party

■ Liberal Democrats

■ Labour

■ UKIP

■ Other

What is this ?

YouGov UK

LATEST HEADLINES:

LIVE POLL

🔴 **HEROES**

Would you say that you do or do not have a hero or heroes?

Do 31%

Do not 53%

Don't know 15%

■ All GB adults, 16/03/2015
NEXT ➔

Search for your constituency

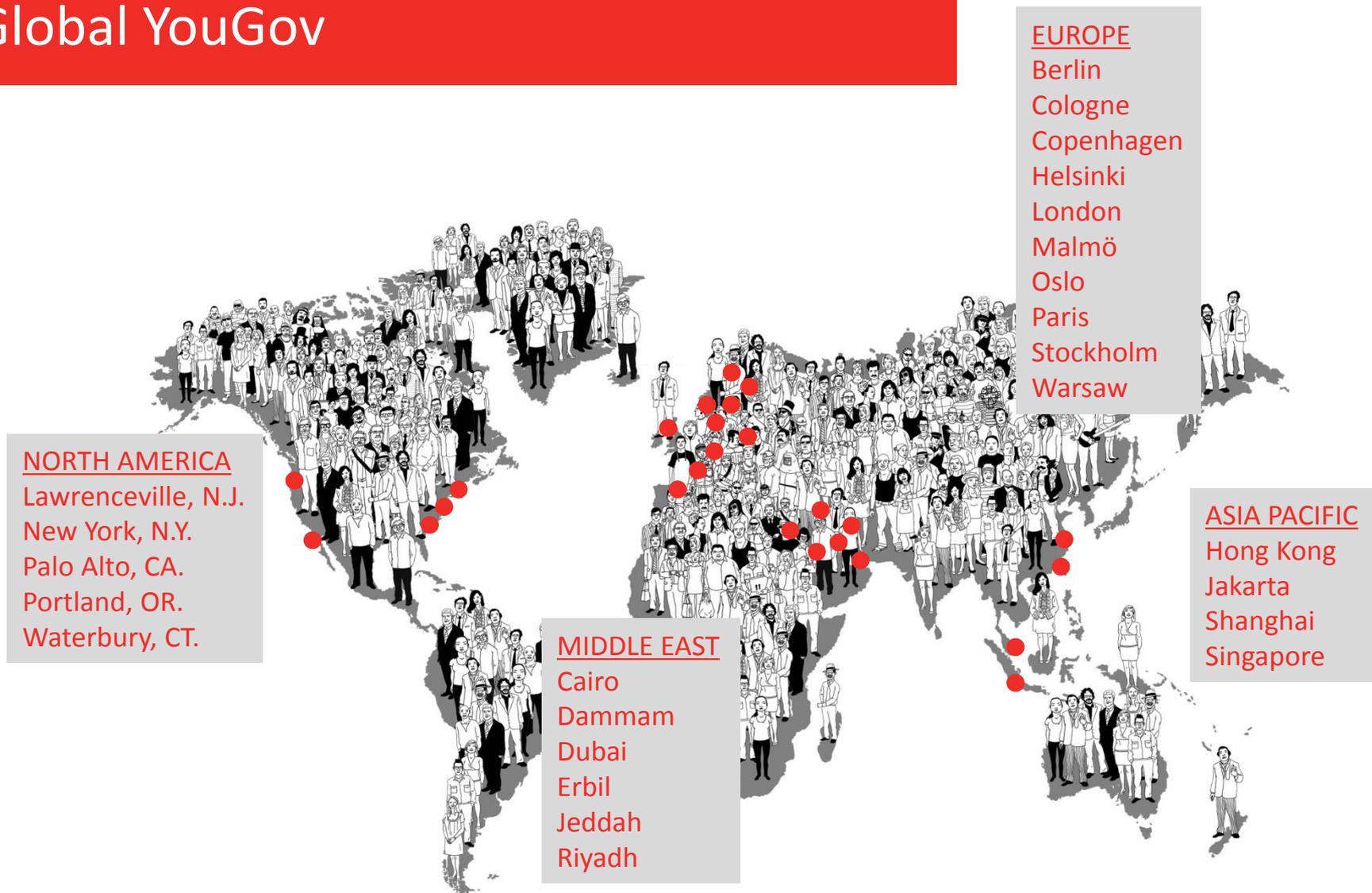
Cyril Smith 2 days ago by Member

108439 Crewe and Nantwich

If the public knew about what goes on in the corridors of power we would have our own revolution. For years the so called top people have been getting away all sorts of disgusting (..)

✕
✕
✓
✓

Global YouGov



We now have one of the world's Top 10 international market research networks

YouGov



Group Outlook

- Current trading is in line with the Board's expectations
- Continued growth opportunities for BrandIndex and Omnibus globally
- Good potential for the new YouGov Profiles product among existing clients and the broader marketing community
- YouGov Cube will be extended to the US and Germany in 2015
- Well placed to continue growing all parts of the business in the major market research geographies
- On track to deliver our ambitious organic growth plans over the next five years



YouGov